



Argyll and Bute Community Plan 2007 -2012

DRAFT OUTLINE

...working with communities to improve the quality of life for all in Argyll and Bute

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By ***** ***, leader of Argyll and Bute Council and Chair of CPP

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You can get this document on tape, in Braille, large print and various computer formats by contacting the address below.

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Foreword

e.g.

This is the second Community Plan for Argyll and Bute. Since the last Community Plan we have made considerable progress in partnership working in Argyll and Bute.....etc, etc

.....to be written by the new Leader of Argyll and Bute Council and Chair of the CPP

Introduction

What is Community Planning?

*Community planning is the **process** through which public sector organisations work together and with local communities, the business and voluntary sectors, to identify and solve local problems, improve services and share resources.....The Local Government Scotland Act 2003 provides the statutory basis for community planning. It requires local authorities to initiate and facilitate community planning, and NHS boards, the enterprise companies, the police and the fire and rescue service to participate.*

(Community Planning – An Initial Review, June 06)

Community Planning is about working together to deliver better services in our communities. Public sector, private sector, community and voluntary organisations all working together to improve services for the people of Argyll and Bute.

The Argyll and Bute Community Planning Partnership currently comprises of 27 partners

Argyll and Bute Association of Community Councils	Argyll and Bute Council	Argyll and Bute Volunteer Centre	Argyll Community Housing Association
Argyll CVS	Bute Community Links	Caledonian MacBrayne	Careers Scotland
Communities Scotland	Crofters Commission	Dunbritton Housing Association	Forestry Commission Scotland
Fyne Homes	HIE Argyll and the Islands	Islay and Jura CVS	Jobcentre Plus
Loch Lomond and the Trossachs National Park	Ministry of Defence	NHS Highland	Scottish Enterprise Dunbartonshire
Scottish Environmental Protection Area	Scottish Natural Heritage	Scottish Water	Strathclyde Fire and Rescue
Strathclyde Police	Visit Scotland	West Highland Housing Association	
<p>Vision Statement</p> <p>“we will work in partnership with communities to realise their full potential across Argyll and Bute, in a way that enhances the quality of life, creates prosperity and empowers communities, while protecting and improving the area’s outstanding natural environment”</p>			

These organisations work together to plan and deliver improvements for local communities. The roles and remits of the CPP are illustrated on the diagram on page * showing that as well as the groupings within the CPP there are a number of other partnerships linking in to the CPP.

Organisations and residents work together every day to improve life for all in Argyll and Bute and this joint working is as much about Community Planning as the activities of the CPP.

The role of the Community Planning Partnership is to:

- drive forward by setting a strategic direction for Argyll and Bute
- add value by working in partnership.

This is achieved by:

- Sharing good practice and learning from each other
- Communicating more effectively
- Helping and supporting each other
- Sharing resources and information
- Planning jointly

Partnerships in Argyll and Bute

There is a strong culture of partnership working in Argyll and Bute. Appendix 1 (page **) lists the partnerships currently working together to plan, develop, promote and deliver services across Argyll and Bute.

Regeneration

The Argyll and Bute Community Planning Partnership is committed to tackling disadvantage wherever it occurs.

Additional resources from the Scottish Executive have funded activities aimed at creating a sustainable transformation of communities in Argyll and Bute identified as being in need of regeneration. The Regeneration Outcome Agreement (ROA) details the main partners and the nature of the investment aimed at attracting investment, creating new jobs, developing leisure and social activities and building community capacity in these communities. (insert link to ROA doc.) Currently these are related to identified concentrations of deprivation in the main towns of Argyll and Bute as identified in the Scottish Index of Multiple Deprivation (insert link to SIMD). Work is being developed by the partnership to identify more appropriate measures to ensure resources can be targeted to support regeneration activities which meet the needs of families and individuals facing exclusion across the geography of Argyll and Bute.

Through partnership working the causes and effects of disadvantage are addressed and vulnerable communities and individuals are supported.

Health Improvement

Improving health and reducing inequalities in health is a core feature of the Community Planning Partnership. The Health and Wellbeing Partnership is the focus for the Joint Health Improvement Plan (JHIP) in Argyll and Bute. The Health Improvement Fund (HIF) supports the implementation of the JHIP in the form of small grant monies allocated by the Health and Wellbeing Partnership. Local Public Health Networks aim to ensure that the JHIP is implemented to meet the needs of their communities, and to complement the work of the Regeneration Outcome Agreement.

Community Engagement

Through the partnership we are able to engage with individuals, communities and organisations to identify needs and priorities. The CPP fully endorses the **National Standards for Community Engagement** and supports partners' engagement and consultations. Through working together Community planning partners are able to consult more effectively with communities to develop community focussed service delivery.

Citizens' Panel

The Argyll and Bute Citizens' Panel was established in ****. There are **** Argyll and Bute residents on the panel who agree to complete and return the surveys that are sent to them four times a year. By getting the opinions of Argyll and Bute residents on services and issues, the community planning partners are better informed to provide services that meet the needs of the population.

Future Generations - Sustainability

The ability of future generations to meet their own needs is of paramount importance for the CPP and throughout all decision making processes **sustainable development** remains a core value. (awaiting further detail on Sustainability assessment toolkit)

Equality

In Argyll and Bute all CCP partners are committed to ensuring equality of opportunity as employers and as service providers. We are committed to enhancing relations among different groups and eradicating discrimination. Through the application of the Equality Impact Assessment toolkit we will ensure that all services are developed and provided in a non-discriminatory manner. This will also ensure that all people in Argyll and Bute have access to services according to their need. (Insert Link to Toolkit)

Value for Money – Following the public pound

Since the first Community Plan was produced much has been done to ensure effective partnership working. Partners have recognised the importance of working together to deliver better, more efficient and co-ordinated services.

Examples of Partnership working

Drivesafe Initiative - On 13th April 2004, 'DRIVESafe in Argyll and Bute' was launched in Lochgilphead. Twenty four organisations signed up to the initiative and in so doing each agreed to:



- Provide a named contact within the organisation that will monitor employee crash data
- Arrange the distribution of Road Safety materials which will be provided free of charge
- Encourage all employees to be more aware of Road Safety measures by promoting and publicising a series of themed campaigns

Since the launch of the campaign publicity material incorporating the DRIVESafe logo has been distributed to Charter organisations and is now regularly seen on vehicles across Argyll and Bute. Road safety information in relation to safe driving practices and safe driving at work has been distributed, and monitoring of employee crash data is being undertaken, with individual organisations implementing measures to address issues which these processes raise. In some instances these measures include re-training of drivers.

Initiative at the Edge - The overall aim of the Initiative at the Edge /Iomairt Aig an Oir is “to encourage and support a community-led, multi-agency approach to achieving a sustainable future for selected areas designated as the most economically and socially fragile of the Highlands and Islands”. The partners are HIE, 5 Local Authorities, Communities Scotland and the Crofters Commission. The detailed objectives include: -boosting the confidence and self-belief of the people in the communities; -developing enduring structures/processes



to enable communities' requirements to be better identified and communicated to public bodies; -stimulating agencies and local authorities to work more closely with each other and with the communities, and to review and enhance their own operations in the latE areas; -enabling a "catch-up" in terms of community and business infrastructure and services; -influencing policies towards the more peripheral areas in both the public and private sectors.

In pursuing these objectives, the Initiative has pioneered and refined a community-led partnership approach to area regeneration that harnesses the knowledge and energy of local people, and brings this together with a public sector working in close partnership and focused on the needs of the area concerned. The essential elements of this “latE approach” can be summarised as follows:

- The Executive, its agencies, and Local Authorities, working in close partnership and focusing their discretionary and mainstream resources on the regeneration/ repopulation of succinct geographical communities;
- The establishment and development of sustainable and democratically accountable community development groups, supported during the period of latE designation through the provision of a local development officer, advice, training and networking opportunities;

-Community development groups setting their areas' development agenda through wide community consultation, the subsequent creation of local area development plans, and then working closely with the public sector for their delivery;
-A devolved seedcorn fund for preliminary research and investigatory works, managed/disbursed at community level.

Construction Training Centre - The formation of the Construction Excellence Partnership in Argyll was in response to both the Community Planning Partnership's desire to see the area take advantage of the opportunities from the investment coming into the construction sector, and also in recognition of the Egan Report. The partnership includes HIE Argyll & the Islands, Fyne Homes, West Highland Housing Association, ACHA, Argyll & Bute Council, Maitland Consulting, and CITB Construction Skills. For the first three years a funded post provided the focus for communication and engagement with the business community and public sector clients. The most significant project to come from the partnership has been a funding package of approx £1m to build a local Construction Training centre in Lochgilphead which will open in August 2007.



3 Islands Partnership - Life can be difficult at the best of times but for the Islands of Islay, Jura and Colonsay geography makes contact with the mother council Argyll and Bute even more difficult. Now with the opening of the 3 Island partnership things have just got much better. The partners are AIE and Argyll and Bute council with some input from the health board. The 3 Islands Partnership Servicepoints have enabled islanders to access local, national and international services without the need for extensive and costly travel. The use of video conferencing technology to overcome the disadvantages of remoteness has been welcomed by all three island communities. Servicepoints are also being used to access library catalogues whilst Farmers enjoy using these links to places like Brussels. The innovative use of local community development companies to provide council services has given those communities ownership of the whole process.



Peter peacock MSP and Cllr Allan Macaskill in the Islay Service Point

Joint Health Improvement Plan (JHIP) 2006-09 - This plan identifies the health improvement priorities for Argyll in Bute for all Community Planning partners. The actions in the plan are those that specifically require partnership working and are not included in other plans. Since 2005 health improvement fund (HIF) money has been allocated by Health and Wellbeing Theme Group to support the delivery of actions in JHIP. The JHIP consists of a strategic action plan and seven local action plans developed and implemented in localities all under identified health improvement priorities updated annually. Addressing inequalities is an overarching aim in all health improvement activity. Benefits have been gained by linking up with regeneration area groups ensuring that JHIP priorities are reflected in Regeneration Outcome Agreements. Monitoring and evaluation are linked and expertise and capacity are shared in the delivery of actions. This has also helped to improve targeting health improvement activity on those with greatest need. Links have now been established with Argyll and Bute Alcohol and Drug Action team (ADAT) both at strategic and locality levels. The Drug and Alcohol Strategic Plan 06-09 informs prevention and early intervention actions in JHIP. The local public health networks are multi agency groups and continue to develop, using HIF to support coordination in most areas. The partnership model adopted by public health networks has proved to be particularly effective, attracting participation from local partners and community members. Mid Argyll public health network promotes participation and networking through www.argyllcommunities.org.

Examples of JHIP activities that have taken place in 2006-07

- Fruit for children in pre 5 education
- Breakfast Club in Helensburgh
- Self help CD rom in Helensburgh
- North Argyll Volunteer car service
- Swim passes Bute
- Alcohol awareness project Mid Argyll
- School counselling service, Oban
- Under 18s dances in Kintyre

Citizens' Panel – The Citizens' panel comprises of over 1000 local people, who have agreed to provide opinion and feedback on issues affecting life in Argyll and Bute. Questionnaire surveys are carried out three times a year and the results enable partners to evaluate their effectiveness as well as assisting us to evaluate the impact of Community planning.

Bute and Cowal Local Community Planning Pilot – Broadening community involvement, influencing service provision and identifying areas of concern has been the priority for this local Community Planning pilot. At an event held in Strachur in December 2006 over 80 people representing communities, community groups, service providers and local business came together. A small management group has now been formed to ensure that the lessons learnt from the pilot are not lost and that this model of local community planning can be emulated in other areas.

Community Learning and Regeneration (ROA's)



Councillor Eric Thomson cutting the turf for work to begin on the houses and sports pitch at Kirkmichael in Helensburgh.

Rural Service Priority Areas – Several projects in Argyll and Bute are benefiting from Closing the Opportunity Gap funding. Through the CPP funding has been secured to develop a number of initiatives to tackle rural disadvantage. The **Advice Network Online Referral Scheme** will improve access to advice services for everyone in Argyll and Bute. Community Transport is also being strengthened through support for **Interloch** a community transport initiative enabling access to services in rural Cowal and the development of a new **Jura Passenger Ferry** to Crinan. Other funding has enabled rural communities to improve facilities and develop skills.

Capacity Building Projects – The allocation of Community Capacity Building Funding through the CPP supported 6 projects all aimed at developing the capacity of communities across Argyll and Bute. **The Argyll and Bute Youth Participation Conference** in June 2006 gave young people the opportunity to come together, have fun and work for change. The conference gave young people the opportunity to find out more about Community planning while giving the CPP the opportunity to engage with young people. Across Argyll and Bute **Meet the Funders** events raised awareness of potential sources of funding, including income-generation and grant funding. The events provided targeted support to increase the capacity of the voluntary and community sector to become sustainable. On the Isle of Bute **Fundraising Skills in the Community** helped community groups to identify sources of funding, prepare and develop funding proposals and submit applications for funding. Other projects to receive funding were the **Young Active Citizens Essential Skills** project, **Working Together a Toolkit for Kintyre** and **Support for Carers**.

Mid Argyll Community Hospital and Integrated Care Centre



Mull & Iona Progressive Care Centre. This is a partnership project, the partners are, Argyll & Bute CHP, Argyll & Bute Council, West Highland Housing Association, Communities Scotland & the Mull & Iona Progressive Care Group. All working together in partnership & jointly funding a new Progressive Care centre at Caignure, Mull, which incorporates the community Hospital for Mull & 12 residential accommodation housing units, integral to the building, designed to house elderly Island residents with high dependency care requirements. These are rented by the residents from West highland Housing Association, and are staffed by A&B Council Social works department, supported by NHS nursing staff

Jura Progressive Care Centre

Leading Rural Area Vision

The Argyll and Bute Community Planning Partnership has adopted the leading Rural Area Vision.

Outstanding Environment

high quality environment that is valued, recognised and protected
the environment is respected as a valued asset that can provide sustainable opportunities for business
an identity that is recognised and appreciated globally with a range of businesses that use the high quality image
an area that is accessible, yet retains its remote character

Vibrant Communities

safe supportive communities with positive culture and sense of pride in the area
well balanced demographically with young people choosing to stay or move to the area

vibrant local economy that is based on core attributes of the area, flexible and open to new opportunities
a sense of history with a view to the future
housing that is appropriate and affordable with local people able to participate in the housing market
high quality public services and leisure/community facilities that attract people to settle in Argyll and Bute

Forward Looking

communities that are culturally rich with a desire to excel
proactive communities where local people and organisations look for and create opportunities
decentralised public sector with more delivery of high quality 'professional' services from Argyll and Bute
partnership working across all sectors to coordinate developments, market Argyll and Bute and remove constraints that limit possibilities
communities that learn and use that knowledge

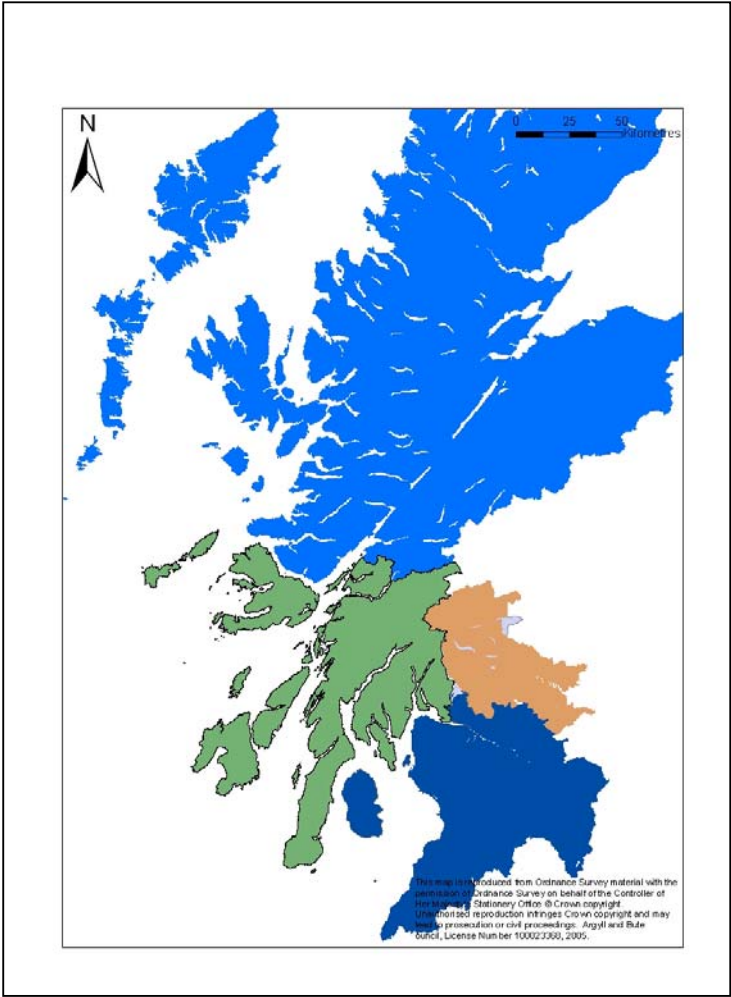
Green and Carbon Neutral

Argyll and Bute's Environment remains one of its most valuable and cherished resources, offering miles of coastline, stunning rural landscapes and a rich built heritage. Consultations have repeatedly highlighted clean and green issues as key local priorities. Community planning partners now must consider their environmental impact under a range of new legislation encouraging them promote sustainable development, improved access and better use of open spaces. Examples are the Water Framework Directive 2003, the Land Reform (Scotland) Act 2003 and the Environmental Assessment (Scotland) Act 2005.

Communities continue to work together to improve their local environments, making their own contribution through recycling and other environmental improvement projects in their own neighbourhoods. New and ongoing funding opportunities also encourage agencies and communities to improve their local environments. Schemes include landfill tax Credits, the Community Outdoor Access Grant Scheme and the Scottish Forestry grant Scheme.

Climate change, increasing CO₂ emissions and rising fuel prices are encouraging people to become more energy efficient. The Community Planning Partnership promotes the effective use of energy throughout Argyll and Bute.

Boundary Map
(to be supplied by Chris Carr)





Argyll and Bute COMMUNITY PLANNING PARTNERSHIP

PARTNERSHIPS IN ARGYLL AND BUTE							
Argyll and Bute ADAT	Argyll and Bute Advice Network	Argyll and Bute Agricultural Forum	Argyll and Bute Biodiversity Partnership	Argyll and Bute Community Health Partnership	Argyll and Bute Health and Care Strategic partnership	Argyll and Bute Partnership Against Domestic Abuse	Argyll and Bute Social Economy Partnership
Argyll and Bute Youth Forum	Argyll and Bute's Children	Argyll and the Islands Economic Forum	Argyll marine Special Areas of Conservation	Bute beyond 2000	Community Learning and regeneration Strategic Group	Argyll and Bute Community Safety Partnership	Dunbartonshire Economic Forum
Health and Wellbeing Partnership	Housing and Communities Partnership	Scottish Islands Network	WHELK Leader+ European Funding Partnership	HOMEargyll	Argyll and Bute Young Scot / Dialogue Youth	Ardenslate, West Milton and the Glebe Area Development Group	Argyll and Bute Access Forum
Campbeltown ADG	Construction Excellence Partnership	Cowal Landscape Partnership	Discover Bute Landscape Partnership	Dunoon and National Park Gateway	Helensburgh Partnership	Kintyre Healthy Living Partnership	Kintyre Initiative Working Group
Islay Healthy Living Centre	Bute Healthy Living Centre						

23 March 07

CPP FULL PARTNERSHIP

CPP MANAGEMENT COMMITTEE

DRIVEsafe Choose life JHIP	HEALTH AND WELLBEING	ARGYLL AND THE ISLES ECONOMIC FORUM	DUNBARTONSHIRE ECONOMIC FORUM	HOUSING AND COMMUNITIES	
1	Argyll and Bute Association of Community Councils	2	Argyll and Bute Council	2	Argyll and Bute Council
2	Argyll and Bute Council	9	Communities Scotland	4	Argyll Community Housing Association
5	Argyll CVS	14	HIE Argyll and the Islands	9	Communities Scotland
9	Communities Scotland	16	Jobcentre Plus	10	Crofters Commission
19	NHS Highland	20	Loch Lomond and the Trossachs National Park	11	Dunbritton housing Association
24	Strathclyde Fire and Rescue	26	Visit Scotland	12	Forestry Commission
25	Strathclyde Police			13	Fyne Homes
	Health Living Initiatives			14	HIE Argyll and the Islands
	> Islay Healthy Living Centre			17	Loch Lomond and the Trossachs National Park
	> Bute Healthy Living Centre			19	NHS Highland
	> Kintyre Healthy Living Partnership			21	SEPA
	Public Health Networks			23	Scottish Water
	> Mid Argyll - Kintyre - Islay and Jura - Oban, Lorne and the Isles - Cowal and Bute - Helensburgh			24	Strathclyde Fire and Rescue
				27	West Highland Housing Association

Other organisations Involved in Community Planning Theme Groups –Argyll and Bute Care and Repair, Bute Community Links, Young Scot - Dialogue Youth, Mid Argyll Chamber of Commerce, Argyll College, North Ayrshire Council, Federation of Small Businesses, Small Businesses in Fragile Areas, Clydebank College, FSB, Dunbartonshire Chamber of Commerce, Bield Housing Association, Margaret Blackwood Housing Association, Link Housing Association, Trust, Key Housing, Blue triangle, Allenergy

Partnership Governance Structure - How it works

Community Planning Partnership Management Committee

Strategic

- Develop and set out a joint vision with agreed objectives for Argyll and Bute
- Define outcomes of performance for the CPP along with contributions expected from partners and partnerships
- Act as key consultative group for major policy development

Governance

- Identify and secure resources necessary to achieve agreed outcomes
- Influence the national agenda to ensure Argyll and Bute get a fair slice of the cake
- Co-ordinate Argyll and Bute's responses to national issues

Performance management

- Monitor and evaluate progress
- Report progress to partners and wider community

- Develop processes which maintain regular and effective means of communication between partners and partnerships
- Ensure partner organisations adopt community planning principles
- Celebrate achievements of the CPP through Biennial Conference and production of Annual Report

Support for the Structure

The Community Planning Partnership will be supported by the Council's Chief Executive's Unit and the CPP Management Committee who will liaise closely with partner policy and planning officers and the Community Planning Manager

Support for Communities

Individuals and communities involved in community planning need help and support to build their knowledge, skills and confidence. The Council's Community Learning and Development Strategy, developed in partnership with the voluntary sector have the remit to build the capacity of the voluntary sector. The development and implementation of the strategy will be overseen by the Community Learning and Regeneration Strategic Board.

Challenges Facing the CPP

- Increasing older population

People are living longer and the number of older people in Argyll and Bute is set to rise steadily. This will place increasing burdens on the health and care services.

- Declining younger population

The percentage of the population of working age is expected to drop significantly. This puts pressure on employers to find suitable staff and the continuing reduction in the school age population generates debate on the use of school buildings in Argyll and Bute.

- Deprivation

Although our approach is to challenge deprivation across Argyll and Bute certain communities have been identified as being at more risk and having multiple issues. The challenge in Argyll and Bute will be to ensure that hidden deprivation is brought to the forefront and resources are allocated accordingly.

- Transport Infrastructure – lifeline services

Transport links continue to be in need of major upgrading and this places significant constraints on the development of the economy in Argyll and Bute.

- Housing – land availability/supporting infrastructure

Pressures on affordable housing in impact on the ability of Argyll and Bute to address key issues such as the ageing population.

- Public Sector Reform – maintaining local governance and control of public services

There is a risk that Argyll and Bute could become marginalised.

All of these and other challenges have been taken into consideration by the Community Planning Partnership and form the basis for debate and consultation. The Action Plan reflects these and identifies issues to be addressed by the partnership over the next five years.

Essential Elements

Effective Partnerships

Improved access to information

Active participation

Measuring Progress and Performance

We need to be able to measure the progress that we are making. We will develop a monitoring framework to assess the impact of community planning in Argyll and Bute. In the future as targets are being reviewed we aim to include community inputs when setting objectives. We will do this by using Local Community Planning Groups established in each of the administrative areas of Argyll and Bute. Over time community members who participate in these groups will become more familiar with the processes and ethos of community planning and the partner organisations. Local knowledge will enhance the process of objective setting.

Basic principles of the Performance Management Framework

Community Planning is an ongoing process and it is the duty under the local Government in Scotland Act 2003 that Community Planning Partnerships develop monitoring, reporting and evaluation processes. Some key aspects of the framework are:

- There will be commitment from all the partners to adopt a performance culture
- We will actively support continuous improvement
- We will monitor and report on our overall performance
- We will make best use of our assets
- We will have detailed and realistic plans

Who will monitor progress?

Through continuously planning, delivering and reviewing service performance the Community Planning Partnership Management Committee will be able to monitor the progress of this Community Plan. The Community Planning Partnership will receive updates from the relevant partnerships working towards addressing the identified Community Planning priorities.

How will progress be monitored?

Measuring the progress of the Community Plan enables us to show where the plan has made a real difference. To do this we will identify key performance indicators ensuring that outcomes can be measured over time.

New Image



The Argyll and Bute Community Planning Partnership has a new image. All CPP information will now be easily recognisable as it will have the new CPP logo. You will see the logo in many different colours relating to the many different aspects of Community Planning.

Website

The Community Planning Website – www.argyllandbutecpp.net.uk – will continue to provide a comprehensive and regularly updated news and information service. The site also gives links to other partnerships and organisations in Argyll and Bute.

Annual Report and Biennial Conference

The Community Planning Partnership is committed to keeping residents of Argyll and Bute informed of progress that is made. This will be achieved through the website, local and national press and the publication of the Annual Report. The annual report will highlight achievements and monitor the progress of the Community Planning Partnership in Argyll and Bute.

The Biennial Conference enables the partnership to review progress, celebrate successes and share examples of good practice in partnership working. In 2007 the Biennial Conference will take place in Rothesay.

Appendix 1- COMMUNITY PLANNING ACTION PLAN

OUTSTANDING ENVIRONMENT

Priority	Aim / Objective	This will be achieved by:	Outcomes
Environment	To increase opportunities to celebrate and protect the natural environment	<ul style="list-style-type: none"> ▪ Promoting the Sustainable Marine Environment ▪ Improving tourism infrastructure and maximising resources for development ▪ Co-ordinating economic development with implementation of Local Transport Strategy 	<ul style="list-style-type: none"> ▪ Establishment of Coastal and Marine National Park ▪ National recognition of Argyll and Bute as land and water based tourism destination
Culture and arts	To increase opportunities to celebrate our culture and heritage	<ul style="list-style-type: none"> ▪ Encouraging and promoting activities and events ▪ Developing opportunities to support and promote built environment and heritage 	<ul style="list-style-type: none"> ▪ Availability of facilities to support arts and cultural activities both locally and nationally ▪ National recognition of Argyll and Bute's cultural importance

Outstanding Environment includes:	<ul style="list-style-type: none"> • Biodiversity • Built Environment and Heritage • Outdoor Access • Waste Strategy/management • Open Spaces • Access Strategy • Forest and Woodland • Arts and Culture 	<ul style="list-style-type: none"> • Climate Change Strategy • Energy and Waste Efficiency • Water environment • Coastal Protection • Recycling • Pollution • Transport links • Community facilities
Supporting Partnerships	<ul style="list-style-type: none"> • Argyll and Bute Agricultural Forum • Argyll and the Islands Economic Forum • Scottish Islands Network • Argyll and Bute Local Access Forum 	<ul style="list-style-type: none"> • Helensburgh Partnership • Argyll and Bute Biodiversity Partnership • Dunoon and National Park Gateway
<i>Suggested Outcome Measures</i>	<ul style="list-style-type: none"> • <i>SSMEI pilot project completed</i> • <i>Marine and Coastal National Park established</i> • <i>Implementation of Local Transport Strategy</i> • <i>Local authority area's share of Scottish tourism expenditure</i> • <i>Funding secured to renovate/maintain facilities for arts and other cultural activities</i> 	
<i>Other Factors Affecting Outcomes</i>	<ul style="list-style-type: none"> • 	

VIBRANT COMMUNITIES

Priority	Aim / Objective	This will be achieved by:	Outcomes
Regeneration	To reduce the impact of deprivation and promote new opportunities for regeneration	<ul style="list-style-type: none"> ▪ Identifying multiple deprivation in remote, rural and island communities. ▪ Working with communities, both urban and rural, to identify hidden deprivation 	<ul style="list-style-type: none"> ▪ More resources to target deprivation ▪ More investment in supporting regeneration activities across Argyll and Bute
A robust and dynamic economy	To promote growth in the working age population	<ul style="list-style-type: none"> ▪ Implementing a range of programmes to reduce the numbers of young people who are not in education, employment or training ▪ Develop initiatives to attract and retain young people to live and work in the area ▪ Developing and updating the skills of local communities 	<ul style="list-style-type: none"> ▪ Potential NEET pupils are identified and supported into employment, education and training ▪ Decrease in proportion of young people leaving area for work and/or training opportunities ▪ Improved skills base
	To improve access to FE and HE	<ul style="list-style-type: none"> ▪ Developing initiatives with Argyll College and other FE providers ▪ Maximising links between FE and Universities 	<ul style="list-style-type: none"> ▪ Relevant accessible learning opportunities are available to school leavers and adult learners
	To promote inward investment	<ul style="list-style-type: none"> ▪ Maximising the accessibility of strategic sites for business ▪ Encourage relocation of public sector jobs 	<ul style="list-style-type: none"> ▪ New businesses locating in Argyll and Bute ▪ Increase in public sector jobs based in Argyll and Bute
	To harness inward migration	<ul style="list-style-type: none"> ▪ Promoting positive aspects of inward migration ▪ Utilisation of skills ▪ Enhancing cultural links ▪ Promote integration with local communities 	<ul style="list-style-type: none"> ▪ Continued inward migration ▪ New residents utilising skills ▪ Improved cultural links ▪ New migrants fully integrated with local communities
Reduce Homelessness	To reduce the numbers of homeless people	<ul style="list-style-type: none"> ▪ Identifying and highlighting hidden homelessness 	<ul style="list-style-type: none"> ▪ More people taking up tenancies
	To increase availability of housing	<ul style="list-style-type: none"> ▪ Building new affordable housing through partnerships with Registered Social landlords ▪ Working with partners to release land for community builds 	<ul style="list-style-type: none"> ▪ Increase in availability of affordable housing ▪ Increase in land released for housing development
Healthy communities	Increase the level and commitment to health Improvement	<ul style="list-style-type: none"> ▪ Develop and promote health improvement activity within localities and throughout partnerships 	<ul style="list-style-type: none"> ▪ Increased commitment to Health Improvement
	To reduce the negative impact of substance misuse	<ul style="list-style-type: none"> ▪ Establish Argyll and Bute ADAT ▪ Continue to develop and implement strategies for tackling drug and alcohol problems. 	<ul style="list-style-type: none"> ▪ Reduce levels of substance misuse ▪ Improved access to drug and alcohol services and support
	To improved mental health and wellbeing	<ul style="list-style-type: none"> ▪ Implement actions within the JHIP 	<ul style="list-style-type: none"> ▪ .Improve mental health and wellbeing

Vibrant Communities includes:	<ul style="list-style-type: none"> • Arts and Culture • Community Engagement • Antisocial Behaviour • Economic and Business Development • Employment and unemployment • Enterprise • Financial Inclusion • Healthy Lifestyles • Housing • Child Protection • Community Safety • Digital Inclusion • Youth Engagement • 	<ul style="list-style-type: none"> • Social Economy • Training and Skills Development • Vocational Education • Accident Prevention • Choose Life • DRIVESafe • Health Improvement • Mental Health • Homelessness • Domestic Abuse • Community Learning and Development • Community based Learning • Volunteering • Community Engagement
Supporting Partnerships	<ul style="list-style-type: none"> • Argyll and Bute ADAT • Argyll and Bute Youth Forum • Health and Wellbeing Partnership • Campbeltown Area Development Group • Ardenslate, West Milton and the Glebe Area Development Group • Bute Area Development Group • Argyll and Bute Community Health Partnership • HOMEArgyll • Argyll and Bute Health and care Strategic Partnership • Argyll and Bute Community Safety Partnership • Argyll and Bute Social Economy Partnership 	<ul style="list-style-type: none"> • Islay Healthy Living Centre • Argyll and Bute Advice Network • Argyll and Bute's Children • Housing and Communities Partnership • Bute Healthy Living Centre • Community Learning and Regeneration Strategic Group • Argyll and Bute Young Scot/Dialogue Youth • Argyll and Bute Partnership Against Domestic Abuse • Kintyre Healthy Living Partnership

<p><i>Suggested Outcome Measures</i></p>	<ul style="list-style-type: none"> ▪ <i>Proportion of 16-19 year old NEET</i> ▪ <i>Increase in the proportion of working age people contributing to a non-state pension</i> ▪ <i>Hard to fill vacancy rate</i> ▪ <i>Skills shortage vacancy rate</i> ▪ <i>Number of people receiving job related training</i> ▪ <i>Percentage increase in uptake to Further and Higher education</i> ▪ <i>Number of people returning to learning</i> ▪ <i>Availability of commercial units</i> ▪ <i>Average earnings</i> ▪ <i>Households assessed as homeless or potentially homeless</i> ▪ <i>Appropriate number of affordable houses provided by RSLs and through new private housing schemes</i> ▪ <i>Number of community build projects enabled through release of land</i> ▪ <i>Health improvement project activity and investment in the JHIP across Argyll and Bute and within disadvantaged communities.</i> ▪ <i>Incidences of people exceeding weekly sensible drinking levels</i> ▪ <i>Increase numbers of those accessing drug and alcohol misuse services</i> ▪ <i>Proportion of population being prescribed drugs for anxiety, depression or psychosis</i> ▪ <i>Number of people being readmitted to mental health services within 28 days of previous admission</i> ▪ <i>Number of suicides</i>
<p><i>Other Factors Affecting Outcomes</i></p>	<ul style="list-style-type: none"> ▪

FORWARD LOOKING

Priority	Aim / Objective	This will be achieved by:	Outcomes
Transforming Public Services	To make it easier and more efficient for people to interact with public service providers	<ul style="list-style-type: none"> ▪ Rationalising public sector assets ▪ Establishing Public Sector Property Group ▪ Establishing Information Group ▪ Capturing Information 	<ul style="list-style-type: none"> ▪ Improved access to information
Demographic Change	To halt outward migration	<ul style="list-style-type: none"> ▪ 	<ul style="list-style-type: none"> ▪
Better connections	To increase opportunities for home working	<ul style="list-style-type: none"> ▪ Developing infrastructures for home working ▪ To increase broadband access and connection 	<ul style="list-style-type: none"> ▪ Increase in home working ▪ Improved broadband connections
	To improve transport links	<ul style="list-style-type: none"> ▪ Implementation of Local transport Strategy ▪ Encourage creative solutions to rural transport problems 	<ul style="list-style-type: none"> ▪ Improved roads network

Forward Looking includes:	<ul style="list-style-type: none"> • Economic and Business Development • Enterprise • Training and Skills Development • Integrated Planning 	<ul style="list-style-type: none"> • Joint Futures • Community Regeneration • Digital Inclusion • Working Together
Supporting Partnerships	<ul style="list-style-type: none"> • Construction Excellence Partnership • WHELK Leader+ European Funding Partnership • Argyll and the Islands Economic Forum • Dunbartonshire Economic Forum • Kintyre Initiative Working Group 	<ul style="list-style-type: none"> • Cowal Landscape Partnership • Bute Beyond 2000 • Dunoon and National Park Gateway • Helensburgh Partnership
<i>Suggested Outcome Measures</i>	<ul style="list-style-type: none"> • <i>Data sharing processes established</i> • <i>Common access points to services</i> • <i>Reduction in delayed discharges</i> • <i>Increase in locally coordinated public spending</i> 	
<i>Other Factors Affecting Outcomes</i>	<ul style="list-style-type: none"> • 	

Appendix 1 – Partnerships in Argyll and Bute

Ardenslate, West Milton and the Glebe Area Development Group

Description – The Area Development Group brings together local community reps with statutory and voluntary organisations working in the community regeneration area, to identify and address local issues and direct services. In common with the other Area Development Groups in Argyll and Bute, Ardenslate, West Milton and the Glebe ADG has been focusing its regeneration activity on three priority themes: -
Employment, Training and Lifelong Learning
Health and Well-being
Infrastructure and the Environment

Contact – Martin Turnbull, Area Community Learning and Regeneration Manager,
Email: martin@comed-adsl.demon.co.uk, Tel: 01369 704669

Argyll and Bute Advice Network

Description – a partnership of advice agencies aiming to improve the quality of and access to advice for people in Argyll and Bute

Contact – Jennifer Swanson Chair of Argyll and Bute Advice Network, Telephone: 01546 604298
Email: jennifer.swanson@argyll-bute.gov.uk

Argyll and Bute Agricultural Forum

Description – Argyll & Bute Agriculture Forum purpose is to: raise awareness of agricultural issues across the area, to act as a Forum for discussion about agricultural issues in the area, too promote the sustainable development of agriculture in the area and to create a unique opportunity for all agencies with an interest in land use sectors to work together.

Contact – Fergus Younger
fergus.younger@sac.co.uk

Argyll and Bute Community Health Partnership

Description –Argyll & Bute CHP provides primary care and community services in Argyll and Bute and some acute

services, including a wide range of out-patient and in-patient services across four localities: Oban, Lorn & the Isles; Mid Argyll, Kintyre & Islay; Cowal & Bute; and Helensburgh & Lomond

Contact – David Ritchie, Communications Manager, Tel: 01436 655040

Argyll and Bute Health and Care Strategic Partnership

Description – Health and Care Partnership is the strategic working forum between the council and NHS Highland / Argyll & Bute CHP. Led by senior members and officers of the Council including the Leader, Spokesperson for Community Services, Chief Executive and Director of Community Services. From the NHS, General Manager and Clinical Director of Argyll & Bute CHP and Director of Community Care NHS Highland. Partnership manages all issues relating to: Joint Service Planning and Service design / re-design; Integration of Services and Management structures; Joint financial planning including resource release proposals; All issues relating to the Joint Performance Indicators and Assessment Framework; (JPIAF) e.g. Delayed Discharge, Local Improvement Targets

Contact – Council: Douglas Hendry, Director of Community Services & James Robb, Head of Service, Adult Care
NHS: Fiona Ritchie, Argyll & Bute CHP General Manager & Josephine Bown Argyll & Bute Head of Integrated Care, James Robb, Head of Integrated Care, jim.robbs@argyll-bute.gov.uk, Tel: 01369-708911 Or 01546-604323

Argyll and Bute Housing and Communities Forum

Description – **The Argyll & Bute Housing and Communities Forum** was established in 2006, following the merger of the Strategic Housing Forum with the Community Planning Partnership theme group Sustaining Our Communities, Culture and Environment. The core membership currently comprises over 22 individual representatives from around 12 separate partner organisations with over a dozen further additional members who participate on an ad hoc basis. Membership reflects a range of interests from national and local perspectives and statutory, private or voluntary sectors. The partnership has an extended remit to monitor, and support the development and implementation of, a range of plans and strategies relevant to housing, land use, infrastructure capacity, and community development, sustainability and engagement. These include: the Local Housing Strategy; the Homeless Strategy; Supporting People Strategy; Fuel Poverty Strategy; Argyll & Bute Local Plan and the Loch Lomond & the Trossachs National Park Plan; Affordable Housing Policy; Communities Scotland Investment Programme; Scottish Water Development Programme; RSL Wider Role Strategy; Community Regeneration Fund and Outcome Agreements; and the Renewable Energy Policy.

Contact - Malcolm Macfadyen, Head of Community Regeneration, Argyll & Bute Council, Kilmory Castle, Lochgilphead, Argyll PA31 8RT. Tel:01546 60 4412. email:malcolm.macfadyen@argyll-bute.gov.uk

Argyll and Bute Local Access Forum

Description – The Forum are an independent statutory body comprised of representatives from land managers, public agencies, communities and users. The Forums aim is to provide expert and impartial advice on outdoor access. Because of the disparate and complex issues associated with outdoor access this aim can only be achieved through working in partnership with various interest groups.

Contact – Douglas Grierson, Access Officer, Kilmory, Lochgilphead, PA31 8RT, Tel 01546 604228.

Argyll and Bute Local Biodiversity Partnership

Description – The Argyll & Bute Local Biodiversity Partnership was established in 1997 with 31 partners representing government and non-government agencies and organisations. The Argyll & Bute Local Biodiversity Action Plan (A&BCLBAP) was launched in September 2001 with 67 action plans representing land, freshwater and marine & coastal habitat and species. Partners are delivering the actions through projects and as part of their remits. In order to increase public awareness and engagement in the LBAP, Phase I and Phase II of the Community Action for Biodiversity project was developed to support community activities, training and demonstration projects. The Partnership supports the Community Planning Partnership, the Argyll Agricultural Forum, Access Forum, Scottish Working Group on Invasive Non Native species, Firth of Lorn and Loch Creran SAC and the newly formed Argyll & Bute Invasive Species Forum.

Contact – Marina Curran-Colthart, Local Biodiversity Officer, Kilbowie House, Gallanach Rd., Oban, Argyll PA34 4PF.

Tel 01631-562125. email: marina.curran-colthart@argyll-bute.gov.uk

Website: www.argyll-bute.gov.uk/biodiversity/

Argyll and Bute Partnership Against Domestic Abuse

Description – The aim of ADA is to improve on the protection provision and prevention of Women and Children in Argyll and Bute who experience Domestic abuse and violence of any sort. The ultimate aim is to eradicate violence towards women and children.

Contact – Isobel Strong, Chair of ADA PARTNERSHIP, isobel.strong@argyll-bute.gov.uk

Argyll and Bute Social Economy Partnership

Description – To provide strategic support to social enterprises in Argyll and Bute.

Contact – Strengthening Communities Team at HIE AIE Tel: 01546 602281 Email: aie@hient.co.uk

Argyll and Bute Social Enterprise Network

Description - To provide practical support to social enterprises in Argyll and Bute

Contact – Tel: 01688 302851 Email: enquiries@mict.co.uk

Argyll and Bute Youth Forum

Description – Argyll and Bute Youth Forum is a constituted voluntary organisation with charitable status bringing together young people from a number of local youth forums across Argyll and Bute. There are 32 young people on ABYF with 8 members from each of the Councils four decentralised areas. The forum nominates 2 young people to represent Argyll and Bute at the Scottish Youth Parliament general meetings. The ABYF rotates its AGM round the communities of Argyll and Bute and there are normally 4 meetings of the forum each year, including the AGM. The ABYF is supported by youth workers from Community Learning and Regeneration and voluntary youth work projects. The main purpose of the forum is to identify issues that matter to young people, develop participatory approaches to address these issues and to represent and promote the views of young people in Argyll and Bute.

Contact - Martin Turnbull, martin@comed-adsl.demon.co.uk

Local Contacts: MAKI - Jane Cowen, Bute/Cowal - David Graham, Oban/Mull - Scott Douglas, Helensburgh - Bill Campbell

Argyll and Bute's Children

Description –This group has responsibility for :

- (i) The commissioning, publication, reviewing and monitoring of Argyll and Bute's integrated children's services plan.
- (ii) The development of integrated children's service systems including; the further development of FUSIONS, the response to GIRFEC, integrated assessment, and the operational implementation of integrated working.
- (iii) Ensuring consistency of service and policy development in respect of Child Protection; Early Years; and Children With Additional Social Needs

Contact – Douglas Dunlop, Head of Service – Children and Families, Tel: 01546 604256,

Argyll and the Islands Local Economic Forum

<p>Description – Contact –</p>
<p>Argyll Highland 2007 Steering Group</p> <p>Description – Contact –</p>
<p>Argyll Marine Special Areas of Conservation</p> <p>Description –The management of the Firth of Lorn and Loch Creran marine SACs is led by the Argyll Marine SAC Management Forum, a group of local and statutory stakeholders, who have developed site management plans for the SACs to ensure that current and future activities can take place without damaging the special features of conservation interest.</p> <p>Contact – For more information contact the Marine and Coastal Development Unit on 01631 565745</p>
<p>Bute Area Development Group</p> <p>Description – Bute Area Development Group operates as a partnership body involving a range of local agencies, community based organisations and community representatives. The ADG has responsibility for taking forward the regeneration of the local area and forms an integral part of the community planning partnership. Bute ADG's Development Priorities will be addressed through sub-groups focussing on Employment and Lifelong Learning, Health and Wellbeing and Community Development and Infrastructure.</p> <p>Contact – Alan Donald, Senior Community Learning and Development Worker. Email: Alan.Donald@argyll-bute.gov.uk Tel 01700 503696</p>
<p>Bute Beyond 2000</p> <p>Description – BB2000 is a multi-agency partnership that has as its underlying purpose the promotion, in a sustainable way, of development initiatives for the Isle of Bute. BB2000 seeks to: link statutory, voluntary and community organisations; respond to needs of the local community; identify and prioritise local needs; highlight problems or deficiencies; participate in consultation</p>

<p>Contact –Darrell Wood, darrell.wood@argyll-bute.gov.uk</p>
<p>Campbeltown ADG</p> <p>Description – The Campbeltown Area Development Group is a multi-agency partnership with formally elected community representatives which delivers the Community Planning Partnerships Regeneration Outcome Agreements in Campbeltown</p> <p>Contact – Chantal Geyer, 01586 552732, e mail chantal.geyer@argyll-bute.gov.uk</p>
<p>Community Learning and Regeneration Strategic Group</p> <p>Description –</p> <p>Contact –</p>
<p>Community Safety Partnership</p> <p>Description – A multi agency partnership working to make Argyll and Bute a safe place to work, live and visit.</p> <p>Contact – Charles Reppke, charles.reppke@argyll-bute.gov.uk</p>
<p>Construction Excellence Partnership</p> <p>Description – The Construction Excellence Partnership was formed in response to the Community Planning Partnership’s desire to see the area take advantage of the opportunities from the investment coming into the construction sector. The partnership includes HIE Argyll & the Islands, Fyne Homes, West Highland Housing Association, ACHA, Argyll & Bute Council, Maitland Consulting, and CITB Construction Skills.</p> <p>Contact – Lucinda Gray, HIE AI Tel 01546 605 435, Fax 01546 603964</p>
<p>Cowal Landscape Partnership</p> <p>Description –</p> <p>Contact – ian@macinnes7invergoil.freemove.co.uk</p>
<p>Discover Bute Landscape Partnership</p>

Description – The Discover Bute LP is a Heritage Lottery Fund (HLF) grant aided initiative relating to the whole of Bute excluding the urban areas. It will, through a varied package of projects, support the conservation of the natural and built heritage, community education and access to achieve the protection, enhancement and better understanding of the Bute landscape especially its unique heritage and scenic qualities. Examples of projects include training, interpretation, restoration and repair of heritage features, archaeological research, signage, parking and cycling facilities, access, wildlife related activities and facilities, family history research, schools and youth liaison and the creation of a website.

Contact – Bridget Paterson, A&BC Eaglesham House, Rothesay. Bridget.paterson@argyll-bute.gov.uk

Dunbartonshire Local Economic Forum

Description –

Contact –

Dunoon and National Park Gateway

Description –

Contact – Shirley McLeod A&BC

Health and Wellbeing Partnership

Description – This is a group that comprises a cross section of statutory and voluntary organisations and community representatives. It comes together to tackle issues that are better dealt within such a partnership because of the multi-faceted nature of the problem or the where the issue is not addressed in the separate organisations.

Contact – Elaine C Garman, NHS Highland, Victoria Hospital, Rothesay, 01700 501534 elaine.garman@nhs.net

Helensburgh Partnership

Description –

Contact – Lynn Smillie A&BC

HOMEargyll

Description –

Contact – Christine Johnston, ACHA, Christine.johnston@acha.co.uk

Initiative at the Edge

Description – Assisting remote and fragile communities to build capacity, develop, plan and sustain community activities.

Contact –

Kintyre Healthy Living Partnership

Description – This is a non-constituted partnership, comprising of voluntary organisations and statutory agencies working together to improve the physical, mental and social health of the community in South Kintyre. The partnership is currently funded from the Big Lottery. The lead partner is NHS Highland

Contact – Donnie Cameron, 01586 552224, Donnie.cameron@nhs.net

Kintyre Initiative Working Group

Description – a partnership of community groups businesses and statutory organisations who meet every 6 weeks to consider new initiatives to encourage the economic development of the area and to exchange information and issues

Contact – Linsay Macphail, A&BC, linsay.macphail@argyll-bute.gov.uk

Scottish Islands Network

Description – The Scottish Islands Network was initiated by Argyll and Bute, North Ayrshire and Highland Councils to promote the needs of islands in these areas. The network provided a newsletter on islands, which had a subscription of 3000 across all Scottish Islands. The network is reviewing its status and will hold an all island AGM in 2007.

Contact – Jane Fowler, Development Services, 01700 502252

Sport & Physical Activity Network

Description –

Contact –
<p>Whelk Leader+ European Funding Partnership</p> <p>Description – The WHELK LEADER+ European funding partnership brings European funding to community-based rural development projects. The partnership comprises a minimum of 50% community/voluntary sector partners with agencies making up the remainder. It is administered by Development Services' European Unit.</p> <p>Contact – Jane Fowler, Development Services, 01700 502252</p>
<p>Young Scot – Dialogue Youth</p> <p>Description – The Scottish Executive, Young Scot and Argyll and Bute Council are working in partnership to deliver a localised youth information package under the initiative of Dialogue Youth. The project aims to ensure young people aged 12 - 26 are fully represented in community planning, enabling them to make informed choices by providing information and opportunities, engaging young people through surveys and consultations and empowering them by providing platforms for them to express their views.</p> <p>Contact – Roanna Taylor, MAYP, Union Street, Lochgilphead, PA31 8JS Tel: 01546 600035</p>
<p>Z other partnerships that A&B are involved with</p> <p>Firth of Clyde Forum Lower Clyde Greenspace Scottish Highlands & Islands Film Commission Blackmount Partnership Highlands and Islands Aquaculture Forum</p>